STIKLAND INDUSTRIAL CITY IMPROVEMENT DISTRICT
2026/27
PROPOSED BUDGET

	As per Business Plan		Proposed Budget		Variance	
INCOME	**R**		**R**		**R**	
Income from additional rates	-7 650 841	**98.1%**	-7 402 475	**98.0%**	248 366	**-3.2%**
Other: Accumulated surplus	-150 000	**1.9%**	-150 000	**2.0%**	-	**0.0%**
TOTAL INCOME	**-7 800 841**	**100.0%**	**-7 552 475**	**100.0%**	**248 366**	**-3.2%**
EXPENDITURE	**R**		**R**		**R**	
Core business	**5 653 587**	**72.5%**	**5 416 446**	**71.7%**	**-237 141**	**-3.0%**
Cleansing services	844 007		844 007		-	
Environmental upgrading	25 194		20 000		-5 194	
Law enforcement officers	296 032		305 000		8 968	
Public safety	4 090 915		3 850 000		-240 915	
Public Safety - CCTV monitoring	284 065		284 065		-	
Social upliftment	62 986		62 986		-	
Urban maintenance	50 388		50 388		-	
Depreciation	**210 000**	**2.7%**	**210 000**	**2.8%**	**-**	**0.0%**
Repairs & Maintenance	**44 090**	**0.6%**	**44 090**	**0.6%**	**-**	**0.0%**
General expenditure	**1 513 639**	**19.4%**	**1 547 340**	**20.5%**	**33 701**	**0.4%**
Accounting and taxation fees	29 792		29 795		3	
Administration and management fees	1 032 964		982 145		-50 819	
Advertising costs	11 337		9 500		-1 837	
Auditors' remuneration	34 012		32 000		-2 012	
Bank charges	6 299		4 000		-2 299	
Contingency / Sundry	15 116		15 000		-116	
Equipment hire	3 307		45 000		41 693	
Insurance	14 487		14 000		-487	
Marketing and promotions	17 006		15 000		-2 006	
Meeting expenses	3 149		3 000		-149	
Motor vehicle expenses	378		400		22	

Office rental	264 540		315 000		50 460	
Secretarial duties	5 669		7 500		1 831	
Utilities (not CCT)	75 583		75 000		-583	
Capital expenditure (PPE)	**150 000**	**1.9%**	**112 525**	**1.5%**	**-37 475**	**-0.5%**
CCTV / LPR cameras	150 000		112 525		-37 475	
Rolling bad debt reserve 3%	**229 525**	**2.9%**	**222 074**	**2.9%**	**-7 451**	**-0.1%**
TOTAL EXPENDITURE	**7 800 841**	**100.0%**	**7 552 475**	**100.0%**	**-248 366**	**-3.2%**
(SURPLUS) / SHORTFALL	**-**		**-**		**-**	

GROWTH: EXPENDITURE	**4.6%**
GROWTH: ADDITIONAL RATES REQUIRED	**4.7%**