

ANNUAL REPORT

Stikland Industrial City Improvement District NPC
Annual Report and Financial Statements
for the year ended 30 June 2022



Our online report is available at www.stiklandcid.co.za

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PART A: GENERAL INFORMATION

1. GENERAL INFORMATION

Company: Stikland Industrial City Improvement District NPC (SICID)
Non-Profit Company
Company Reg No: 2013/068856/08
Registered Office: No2 Hydro Park, 2 Hydro Street, Stikland Industrial
VAT number: 4510264510

SICID Board:

Kurt Gouwsventer	- Assetbridge	- kurt@assetpoint.co.za
Chrizaan Botha	- Kontra Signs	- zaan@kontra.co.za
Juan Du Toit	- Forklift Hire	- forklifhire@absamail.co.za

Auditors: C2M Chartered
Accountants

Accountant: Nicolene Cooke's
Accounting Services

Company Secretarial Duties: C2M Chartered
Accountants

SICID Management: Geocentric Urban Management
No. 2 ,12th Street
Elsies River Industrial
7490
info@geocentric.co.za
www.geocentric.co.za
083 255 7657

SICID Manager: Jeremy Visagie

Public Safety Service: Byers Security Solutions

Contact Details:

CID Manager	-	084 667 9209
Control Room	-	021 565 0900
Email	-	info@stiklandcid.co.za
Website	-	www.stiklandcid.co.za

2. LIST OF ABBREVIATIONS/ACRONYMS

SICID	Stikland Industrial City Improvement District
CEO	Chief Executive Officer
CFO	Chief Financial Officer
CCT	City of Cape Town
KPI	Key Performance Indicators
SCM	Supply Chain Management

3. FOREWORD BY THE CHAIRPERSON

The rollercoasting aftermath of Covid lockdowns steadily calmed down in 2022, yet conditions remained difficult as significant increases in the cost of living and the continuous challenges of load-shedding remained at the forefront. In the face of these new challenges, the Stikland Industrial City Improvement District (SICID) board and management team have remained steadfast in our commitment to providing high-quality top-up services in Stikland Industrial. Embracing and implementing adaptability into our vision now seems entrenched in our day-to-day operations as well as our strategic thinking.

Our strategic objectives for 2022 included improving public safety, and public cleanliness, and supporting law enforcement activities to improve Stikland as a preferred destination for businesses and investors. During the year, we spent R589 200 on cleaning, R 2 983 537 on public safety and law enforcement including CCTV monitoring. This represents 72% of the budget.

During 2021/22 we made additional investments in integrating technological interventions to increase public safety through our CCTV camera rollout. Six (6) additional CCTV cameras were installed, whilst our existing fleet of cameras was maintained. This expansive network increases the effectiveness of law enforcement personnel and public safety officers dramatically as it shortens the reaction time to incidents, minimizes false reporting and increases arrest and prosecution rates.

We remain optimistic about the growth and interest in the Stikland industrial area as a business and investment destination with several large developments seeing completion in the past year. Business confidence is slowly returning to the local economy. We also enhanced the public environment with additional street benches and landscaping to make the environment more inviting to businesses and visitors alike.

Our progress is only possible when we work in partnership with all the different role players, and we, therefore, thank all our partners for taking our hand throughout the year.

To our partners at the City of Cape Town, SAPS, and our service providers Byers Security; your efforts are the solid base upon which we build a better place for all. We thank you sincerely for your persistence, professionalism, and resilience.

Lastly to our board members, a sincere word of thanks for your time, commitment, and valuable contributions over the year.

Kurt Gouwsventer – Chairperson

4. STIKLAND INDUSTRIAL CITY IMPROVEMENT DISTRICT MANAGEMENT OVERVIEW

The aspiration to effectively deliver within a stable operational environment for 2022 quickly faded as our country and communities faced the impeding challenges brought on by yet another global conflict. The subsequent impact created by this international conflict led to the rise in energy and other costs. Simultaneously the domestic impact of continued load shedding not only challenged the cost of operations, but it also created and increased the socio-economic pressure on the most vulnerable people in our communities.

Addressing the continued and relentless attack on public infrastructure along our railway corridors, electricity substations, public transport facilities and even private property, we were compelled to adapt our public safety strategy. Using technology to improve our detection and subsequent response to these incidents has proven effective in most cases. The significant escalation in fuel costs prompted our strategic move to use more technologically efficient based solutions. Artificial Intelligence enabled cameras now serve to reduce patrol kilometres and allow us to focus on the right solution, at the right place, throughout the precinct. This strategic realignment has further supported our work with the installation of 6 new CCTV cameras throughout the Stikland Industrial City Improvement District. Four (4) of these cameras support both motion and movement detection. We also added 1 more strategically located Licence Plate Recognition camera.

Our primary focus is always on how we can adapt to the ever-changing circumstances and continue to optimally deliver our valuable services to the Stikland community. This year saw us working closer than ever with the City of Cape Town, our Ward Councillor and Sub-Council Manager to continually address and solve public needs through our operations.

Having a clean, safe, and welcoming environment is essential to attracting new investments into the Stikland industrial area. We positively augmented these top-up services with an effort to enhance the aesthetic appeal of the public space with public benches, greening and potted gardens.

We realise that the social environment also needs our support. Developing a unique project, in association with MES (Mold, Empower, Serve), we spearheaded the drive to create job opportunities for people who once lived on the streets. The successful outcome is the implementation of a recycling initiative that created 2r work opportunities within our community, and which will sustain further opportunities in the next financial year.

To our primary stakeholders, the property owners, we thank you for your unwavering support. The relentless onslaught of economic and financial challenges has not prevented you from continuing your investment in the Stikland area. Our commitment to improve the Stikland precinct remains steadfast and firm.

Gene Lohrentz

Appointed Management Company of the Stikland Industrial City Improvement District NPC

5. STATEMENT OF DIRECTORS' RESPONSIBILITY AND CONFIRMATION OF ACCURACY OF THE ANNUAL REPORT

We confirm that, to the best of our knowledge:

- All information and amounts disclosed in the annual report are consistent with the annual financial statements audited by C2M Auditors Inc.
- The directors consider the annual report, taken as a whole, to be accurate, fair, balanced, and free of material omissions.
- The Financial Statements, prepared in accordance with the applicable accounting standards give a true and fair view of the assets, liabilities, and financial position of the company.
- The external auditors have been engaged to express an independent opinion on the annual financial statements.

Approved by the board on 29 August 2022 and signed on behalf by:

Kurt Gouwsventer
Chairperson of the Board
29 August 2022

6. STRATEGIC OVERVIEW

6.1. Vision

In 2012 the Stikland Industrial area was regarded as a well-established light industrial area. The area also became the target of property related crime and the lack of dedicated urban management saw some of the public and municipal infrastructure falling into neglect and disrepair. The formation of the Stikland Industrial City Improvement District (SICID) in September 2013 enabled the establishment of a statutory body to manage and implement additional public safety and urban management operations in addition to those services provided by the City of Cape Town.

Now in its second five-year term, the Stikland Industrial City Improvement District has provided public safety and urban management services for several years and have gained the support of the property and business owners in the area.

Our vision is to maintain a safe, clean, well-managed industrial area that attracts and retains industrial and retail business operators.

Mission

Our mission is to maintain an accessible and inviting industrial area attractive and safe for workers, visitors and clients alike. Our strategy for promoting that vision is detailed in our Business Plan, available online at www.stiklandcid.co.za

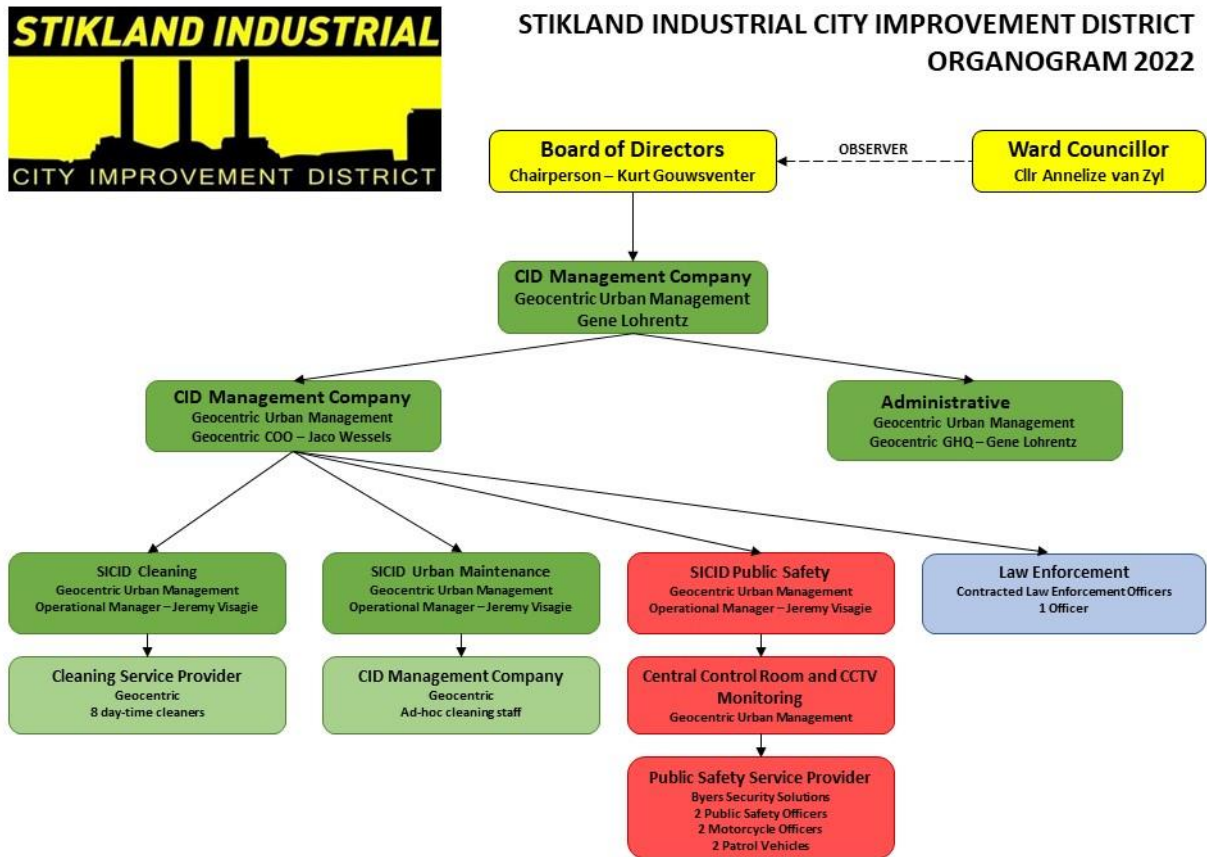
6.2. Our Goals

- Improve Public Safety significantly by proactive visible patrolling and cooperation with existing SAPS and City of Cape Town Law Enforcement efforts as well as other security service providers in the area.
- Creating a safe and clean public environment by addressing issues of maintenance and cleaning of streets, pavements and public spaces.
- Manage existing and new public infrastructure for the future benefit of all the users of the area.
- Protect property values.
- Attract new investment to the area.
- Support the promotion of the SICID business area as a safe and clean environment by promoting greening, energy efficiency, recycling and risk/disaster management.
- Support and promote social responsibility in the area
- The sustained and effective management of the SICID

7. STATUTORY MANDATE



In terms of the CID By-law and s.22 of the Municipal Property Rates Act, the Stikland Industrial City Improvement District NPC is tasked with considering, developing and implementing improvements and upgrades to the Stikland Industrial City Improvement District area to supplement services provided by the CCT. The funding comes from additional rates collected by the CCT from CID property owners and paid over to the company under the aforesaid legislation and may be supplemented by local fundraising initiatives. In expending these funds, the company is subject to oversight by the CCT in terms of the CID By-law and Policy, as well as public procurement principles enshrined in s. 217 of the Constitution of the Republic of South Africa, 1996 (the "Constitution").

8. ORGANISATIONAL STRUCTURE



9. MEET THE TEAM

Geocentric Urban Management Team

<p>Gene Lohrentz Chief Executive Officer</p> <ul style="list-style-type: none"> • Company enquiries • Proposals • Community groups and liaison <p>Contact Details gene@geocentric.co.za 083 255 7657</p>	<p>Micaela Bester Personal Assistant</p> <ul style="list-style-type: none"> • Admin enquiries • Meeting requests <p>Contact Details admin@geocentric.co.za 061 997 4869</p>	<p>Jaco Wessels Chief Operating Officer</p> <ul style="list-style-type: none"> • Operational enquiries • Control Room issues • Collaboration requests • CCTV enquiries <p>Contact Details jaco@geocentric.co.za 062 650 3322</p>	<p>Wejaen Viljoen Admin & Information Manager</p> <ul style="list-style-type: none"> • Admin enquiries • Reports • AGM enquiries • Board Meeting enquiries • HR enquiries <p>Contact Details wejaen@geocentric.co.za 062 753 4779</p>	<p>Jeremy Visagie CID Manager</p> <ul style="list-style-type: none"> • Day-to-day operations <p>Contact Details jeremy@geocentric.co.za 083 255 7657</p>
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For emergencies contact our 24 hour Control Room on 021 565 0900 or info@geocentric.co.za or visit our website geocentric.co.za

Join our community WhatsApp group for realtime updates by sending a message with your name, surname, business name and business street address to +27 81 869 8911

PART B: PERFORMANCE INFORMATION

1. SITUATIONAL ANALYSIS

1.1. Service delivery environment

Through the efforts of the SICID the area has been upgraded and maintained. During this term the SICID is repositioning itself to address the significant impact of the expansion of the industrial area and the associated potential for urban decay, traffic congestion, littering and increased opportunities for crime that may impact the entire SICID area.

In the light of these challenges the SICID aims to continue to enhance the area and work closely with the City of Cape Town to upgrade its infrastructure.

1.2. Organisational environment

All of the day-to-day activities such as meetings, Board meetings, contact with community organisations and engagements with the City of Cape Town returned to normality this year and continued as planned.

was hampered by the national lockdown. Nonetheless, online video conferencing proved invaluable to maintain progress and momentum.

2. STRATEGIC OBJECTIVES

Strategically, the SICID works in partnership with the City of Cape Town and the property and business owners towards the economic upliftment of the area by maintaining a level of safety and cleanliness to promote the use of and investment in the area. This is achieved through:

- Increased public safety
- Encouraging the maintenance and upgrading of private properties and public spaces in the area.
- Creating a clean and well-maintained public environment
- Assist with the management and solution to the issues of people living on the streets of Stikland

3. COMPLAINTS PROCESS

The SICID offers numerous channels for dealing with complaints. Formal complaints are lodged to the SICID management via email. The SICID management will act on the complaint including one or more of the following actions:

- Referring serious complaints to the COO and CEO of the management company and/or the Board
- Meeting with the complainant to understand the problem and address the issue
- Scheduling the necessary tasks or actions to resolve the matter by the SICID team
- Logging a service request with the City of Cape Town
- Communicating with the complainant on the actions taken
- Follow-up process and communication with the complainant until the matter is resolved
- Complaints are also received via website contact messages, email replies to newsletters and feedback via various social media platforms including dedicated WhatsApp groups which are monitored via the central control room.

- Telephonic complaints are also dealt with via the operational managers, or the central control room and the central control room number is visible on all patrol vehicles.

Most of the complaints relate to crime incidents or perceived criminal activity or relates to municipal infrastructure failures. Unless immediate response is required, safety and crime incidents are dealt with through our monthly meetings with the SAPS or through the adjustment of our public safety deployment plans. Infrastructure failures are either addressed by the SICID cleaning and maintenance team as soon as possible or if necessary, a service request is logged with the City of Cape Town and followed up until completed.

4. PERFORMANCE INFORMATION

4.1. PUBLIC SAFETY

4.1.1. To improve safety and security the SICID developed a comprehensive and integrated public safety plan for the area in conjunction with an appointed service provider. These actions include coordination and cooperation with:

- The South African Police Service
- Local Community Policing Forums
- Other existing security services in the area
- City of Cape Town Safety and Security Directorate
- Community organisations
- Other stakeholders

4.1.2. The SICID initiative and the inherent security situation of the area require the deployment of public safety patrol officers to adequately secure the public areas. Such a deployment can be expensive to implement and therefore the focus of the public safety plan is on roaming vehicles and foot patrols with the highest number of resources deployed during day-time operations between 06:30 and 17:30 when most businesses are operational in the area. Considering the contributions from other stakeholders such as the SAPS and safety and security efforts from the City of Cape Town the following public safety and security plan is proposed for the SICID.

4.1.3. This plan involves the deployment of Public Safety Patrol Officers (similar to the concept of Neighbourhood Safety Ambassadors) and public CCTV surveillance system to provide a reassuring presence on streets 7 days a week.

4.1.4. The public safety patrol officers are brightly uniformed ambassadors that help to maintain an inviting and comfortable experience by serving as additional “eyes and ears” for local law enforcement agencies. They are the face of the area. Typically, they get to know their neighbourhood and community very well and often serve as a first point of contact for emergency needs, help law enforcement to maintain order and provide an additional deterrent to crime through their consistent coverage and visibility. Public Safety Patrol Officers are equipped with two-way radios and walk or patrol the area at key times of the day. They become an integral part of general law enforcement, often being the ones to identify public safety issues and form an extension of the SAPS and the local authority law enforcement. A small group of well-trained public safety patrol officers have proven to be very successful in securing an area through active engagement with all people in the precinct. Additional training of patrol officers is required to become knowledgeable on issues such as public safety and reporting, first aid and first-responder training,

communication skills and homeless outreach services. Beyond basic training the Public Safety Patrol Officers develop a keen awareness and information of specific neighbourhood safety issues including drug trade, gang presence, poverty, social issues, criminal activity, and behaviour. If required patrol officers also provide walking escorts to people entering businesses early or staff leaving work late or elderly and vulnerable people feeling insecure.

4.1.5. The public safety plan includes:

- 2 x public safety patrol officers patrolling the area on foot, Monday – Friday during the daytime (06:30 – 17:30).
- 2 x public safety patrol officers patrolling the area on motorcycle, Monday – Friday during the daytime (06:30 – 17:30).
- 2 x public safety patrol vehicles patrolling the area on a 24/7 basis.
- Radio communications network.
- Centralised Control Room and CCTV monitoring
- CCTV camera network comprising of cameras and monitoring as set out in the implementation plan time scale.

4.1.6. Assistance from the City of Cape Town

4.1.7. The SICID further enhance its public safety initiative through close cooperation with the Safety and Security Directorate of the City of Cape Town to link in with their initiative to support a safer public environment. This effort will be focused on utilising the services of Law Enforcement officers from the City of Cape Town in the area.

4.1.8. The activities of the Public Safety Officers and patrols are measured through a comprehensive management system for the logging of public safety incidents. The logging, mapping and analysis of these incident reports informs the adjustment of the public safety deployment plan for the area. The deployment plan is revised monthly.

Public safety performance information

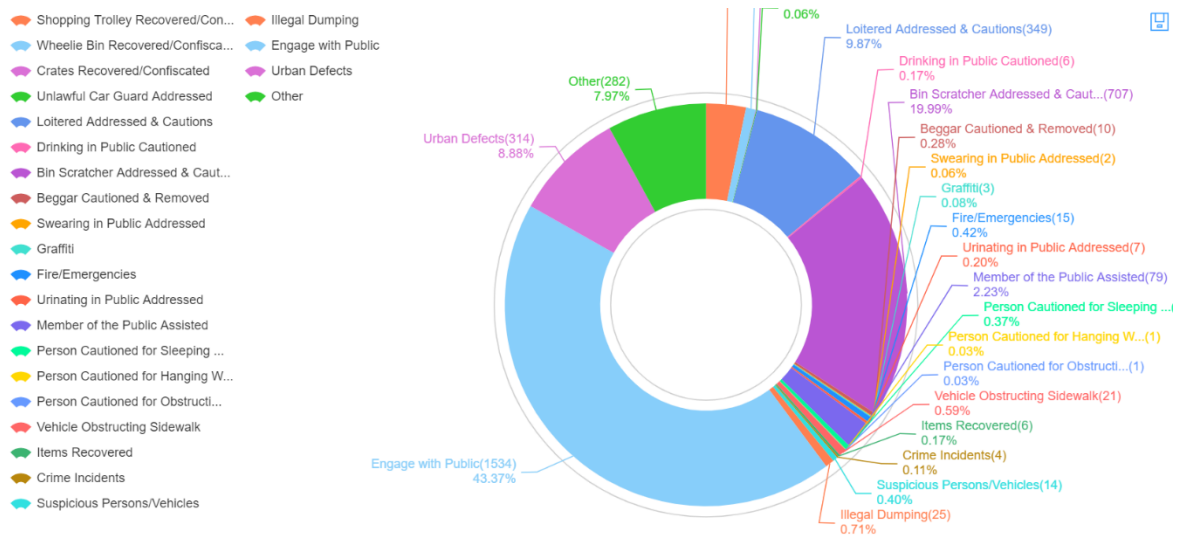
ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	Comments
1. Identify the root causes of crime in conjunction with the SAPS, Local Authority and existing Public Safety service using their experience as well as available crime and public safety incident statistics.	Incorporate in Public Safety Management Plan	Ongoing	

ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	Comments
2. Determine the Crime Threat Analysis of the CID area in conjunction with the SAPS, Determine strategies by means of an integrated approach to improve public safety, identify current Public Safety and policing shortcomings and develop and implement effective public safety strategy	Incorporate in Public Safety Management Plan	Ongoing	
3. Deploy Public Safety resources accordingly and effectively on visible patrols. Public Safety personnel and patrol vehicles to be easily identifiable	Effective Safety and Public Safety patrols in the SICID measured by: Daily attendance registers Incident reports Patrol vehicle tracking reports Patrol vehicle patrol logs	Ongoing	Public safety officers are inspected and posted to their patrols daily. The Public safety officer's performance are measured on a weekly basis using the incident reports submitted via the incident reporting system and the public safety Whatapp groups.
4. Assist the police through participation by SICID in the local Police sector crime forum.	Incorporate feedback and information in Public Safety and safety initiatives of the SICID Report on any Public Safety information of the SICID to the CPF	Monthly	
5. Monitor and evaluate the Public Safety strategy and performance of all service delivery on a quarterly basis	Report findings to the SICID Board with recommendations where applicable	Quarterly	
6. Deploy CCTV cameras monitored by a CCTV Control Room	Effective use of CCTV cameras through monitoring	Ongoing	

IMPROVE AND CONTINUALLY ASSESS ALIGNMENT OF RESOURCES WITH SAFETY NEEDS OF LOCAL COMMUNITY

ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	Comments
7. Deploy Law Enforcement Officers in the SICID in support of the Public Safety Initiative	Measure effectiveness through Law Enforcement Statistics	Monthly	
8. Weekly Public Safety Reports from Contract Public Safety Service Provider	Report findings to the SICID Board with recommendations where applicable Incident reports Patrol vehicle tracking reports Patrol vehicle patrol logs	Weekly	Incident reports See the Table and Graph below Patrol vehicle patrol logs See the Table below
9. Identify "hot spot" areas.	Number of "hot spot" areas identified and the number of "hot spot" visitation for the reporting period	Monthly	See the Table Below

Type	Count
Shopping Trolley Recovered/Confiscated	113
Wheellie Bin Recovered/Confiscated	28
Crates Recovered/Confiscated	1
Unlawful Car Guard Addressed	2
Loitered Addressed & Cautions	349
Drinking in Public Cautioned	6
Bin Scratcher Addressed & Cautioned	707
Beggar Cautioned & Removed	10
Swearing in Public Addressed	2
Graffiti	3
Fire/Emergencies	15
Urinating in Public Addressed	7
Member of the Public Assisted	79
Person Cautioned for Sleeping in Public Space	13
Person Cautioned for Hanging Washing in Public	1
Person Cautioned for Obstructing Sidewalk	1
Vehicle Obstructing Sidewalk	21
Items Recovered	6
Crime Incidents	4
Suspicious Persons/Vehicles	14
Illegal Dumping	25
Engage with Public	1534
Urban Defects	314
Other	282
TOTAL	3537



From 1 July 2021 to 30 June 2022 the two patrol vehicles logged the following number of patrol kilometres:

Patrol Vehicle 1: 66 353 km

Patrol Vehicle 2: 70 422 km

Total: 136 775 km

During the 1 July 2021 to 30 June 2022 the SICID identified **30** "Hot Spots" throughout the area.

A total of **7200** "Hot Spot" visitations were completed

- The most significant challenge to the public safety operations in SICID remains the limited resources.
- The SICID's overall strategy to address the challenge is based on a multi-disciplinary approach which includes the following measures:
 - Engaging the City of Cape Town and the SAPS for the deployment of additional Law Enforcement Officer and SAPS members.
 - Deploy CCTV cameras to enhance the deployment of the Public Safety Operations.

4.1.9. Resource Allocation

- During the reporting period the SICID deployed two public safety foot patrollers, two public safety motorcycle patrollers and two patrol vehicles during the day-time and 1 public safety officers in two patrol vehicles at night during weekdays.
- A budget of R 2 608 416 was expended on the Public Safety deployments for the year and an additional R 175 260 was allocated for CCTV monitoring. The contracted Law Enforcement Officer contract budget was R 210 000 for the reporting period. There was an under expenditure on the Law Enforcement budget of R 10 139 due to the delayed deployment of the contracted officer at the beginning of the financial year which was addressed with the City of Cape Town.
- There was an under expenditure on the CCTV monitoring budget due to the delay in installing the additional cameras created by the shortage of electronic components and short supply of the required equipment which shortened the required monitoring period of the additional cameras.

Actual expenditure compared with the projected expenditure for (1) the financial year preceding the current reporting period and (2) the financial year that is the subject-matter of this annual report (referred to below as "2020/2021")

Service/ Project components	2020/2021			2021/2022		
	Projected Expenditure	Actual Expenditure	(Over)/ Under Expenditure	Projected Expenditure	Actual Expenditure	(Over)/ Under Expenditure
Public Safety	R 2 560 000	R 2 402 052	R 57 948	R 2 620 000	R 2 608 416	R 11 584
CCTV Monitoring	R 215 000	R 173 400	R 41 600	R 207 000	R 175 260	R 31 740

4.2. MAINTENANCE AND CLEANSING SERVICES

4.2.1. The SICID deployed the services of a dedicated public cleaning service to provide the “top-up” or additional cleaning services required in their area. To establish the most effective cleaning plan the strategy supports existing waste management services, identify specific management problems and areas and assist in developing additional waste management and cleaning plans for the area.

4.2.2. The plan was executed by establishing a small team to:

- Decrease waste and grime in the area through a sustainable cleaning programme.
- Provide additional street sweeping, waste picking and additional refuse collection in all the public areas.
- Removal of illegal posters, graffiti and stickers from non-municipal infrastructure.

4.2.3. Urban infrastructure was improved by:

- Developing and implementing a plan to identify and monitor the status of public infrastructure such as roads, pavements, streetlights, road markings and traffic signs.
- Coordinating actions with the relevant City of Cape Town’s departments to address infrastructure defects. This was done through specific liaison with departments and officials in addition to the reporting and monitoring of repairs identified by the CID Manager.
- After a base level of repair and reinstatement was achieved the SICID team implemented local actions to correct minor issues.

4.2.4. In addition, the urban management team, in consultation with the relevant City Departments assisted with:

- Graffiti removal from non-municipal infrastructure where possible.
- Removal of illegal posters and pamphlets from public spaces and non-municipal infrastructure as noted in the SICID Implementation Plan.
- Painting of road markings and correction of road signs.
- Greening, tree pruning and landscaping.
- Kerb, bollard and paving reinstatements.
- Storm water drain cleaning where required.

4.2.5. The cleaning contingent deployed teams in various areas and rotated through the SICID. Some of the team members were recruited from homeless people seeking gainful employment and on-the-job training was provided to improve their skills and utilisation. The cleaning and urban maintenance team includes:

- 6 x urban management workers per day. The shifts run Monday to Friday
- 2 x urban management supervisor

Cleaning and Urban Maintenance performance information

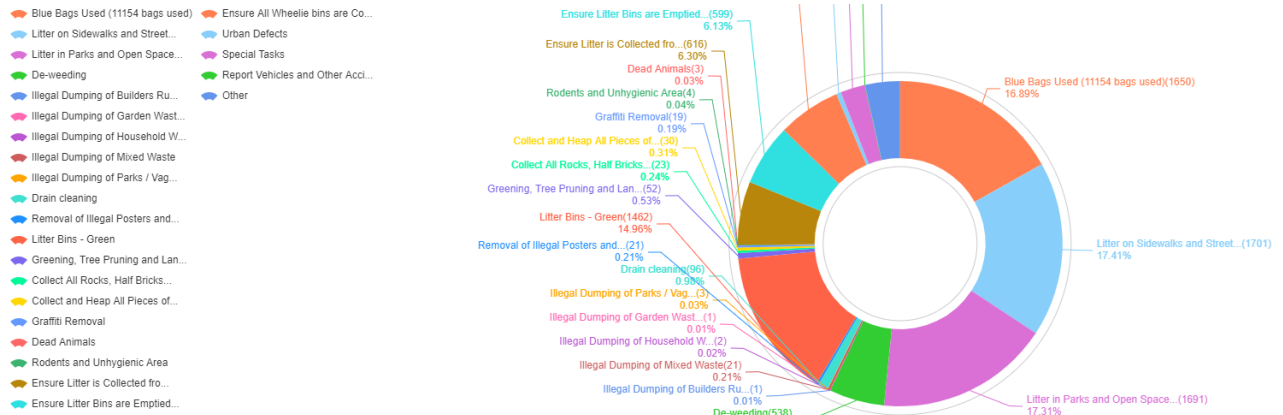
PROVIDE A CLEANER PUBLIC SPACE			
ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	Comments
1. Develop cleaning strategy to guide delivery from appointed service delivery provider	Measure effectiveness through Cleaning Statistics	Monthly	
2. Provide (on own initiative or in collaboration with CCT) additional litter bins in public spaces.	Record and Report findings to the SICID Board and the CCT with recommendations where applicable	Annually	
3. Provide clean streets & sidewalks (i.e. cleaning of municipal bins & removing street litter).	Measure effectiveness through Cleaning Statistics	Monthly	See the Table below
4. Remove Illegal Dumping from Public Spaces	Measure effectiveness through Cleaning Statistics	Monthly	See the Table below

RENEWING PUBLIC SPACES			
ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	Comments
5. Remove graffiti in public spaces	Measure effectiveness through Cleaning Statistics	Monthly	See the Table below
6. Remove unlawful or unsightly stickers and posters from public infrastructure	Measure effectiveness through Cleaning Statistics	Monthly	See the Table below

PROVIDE A WELL-MAINTAINED PUBLIC SPACE			
ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	Comments
1. Develop an urban maintenance strategy to guide delivery from appointed service delivery provider	Measure effectiveness through Urban Maintenance Statistics	Monthly	
2. Identify and report urban defects through collaboration with CCT	Record and Report findings to the SICID Board and the CCT with follow-up action where applicable Measure effectiveness through Urban Maintenance Statistics	Monthly	See the Table below
3. Identify and plan the correction of urban defects and beautification of public infrastructure through repair, cleaning, and painting.	Measure effectiveness through Urban Maintenance Statistics	Monthly	See the Table below

MAINTENANCE OF PUBLIC GREEN AREAS			
ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	Comments
1. Mow street verges	Measure effectiveness through Urban Maintenance Statistics	Monthly	See the Table below
2. Tree pruning and landscaping.	Measure effectiveness through Urban Maintenance Statistics	Monthly	See the Table below

Cleaning Task – By Category	No of Tasks
Blue Bags Used	11154 bags used
Litter on Sidewalks and Streets	1701
Litter in Parks and Open Spaces	1691
De-weeding	538
Illegal Dumping of Builders Rubble	1
Illegal Dumping of Garden Waste	1
Illegal Dumping of Household Waste	2
Illegal Dumping of Mixed Waste	21
Illegal Dumping of Parks / Vagrants	3
Drain cleaning	96
Removal of Illegal Posters and Pamphlets from Public Spaces and Non-municipal Infrastructure	21
Litter Bins - Green	1462
Greening, Tree Pruning and Landscaping	52
Collect All Rocks, Half Bricks, Concrete Pieces	23
Collect and Heap All Pieces of Wood and Other Objects	30
Graffiti Removal	19
Dead Animals	3
Rodents and Unhygienic Area	4
Ensure Litter is Collected from City	616
Ensure Litter Bins are Emptied from City	599
Ensure All Wheelie bins are Collected	611
Urban Defects	47
Special Tasks	238
Report Vehicles and Other Accidents	4
Other	338
TOTAL	9771



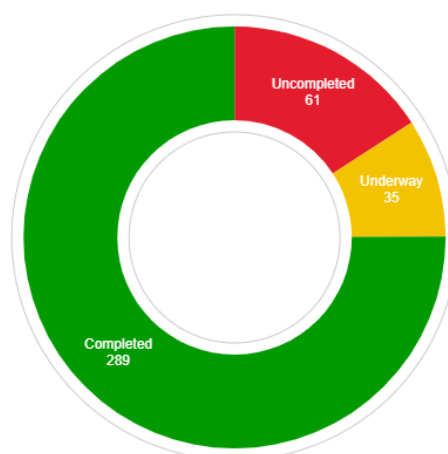
Urban Management Task List

Category	Sub-Category	Completed	Total
City Parks (Maintenance)	Bin cleaning in parks/POS	1	1
City Parks (Maintenance)	Branch Removal (Fallen/Broken)	1	1
City Parks (Maintenance)	Bush clearing/weed control	9	11
City Parks (Maintenance)	Mowing	11	11
City Parks (Maintenance)	Root trimming/pruning	1	1
City Parks (Maintenance)	Tree removal	1	1
City Parks (Maintenance)	Tree trimming/pruning	2	7
City Parks (Maintenance) Total		26	33
Electricity (Equipment damage & exposure)	Equipment damaged	17	22
Electricity (Equipment damage & exposure)	Exposed cable	21	22
Electricity (Equipment damage & exposure)	Kiosk damaged	7	7
Electricity (Equipment damage & exposure)	Pole knocked down in vehicle accident	1	3
Electricity (Equipment damage & exposure) Total		46	54
Electricity (Street lighting)	All streetlights are out	5	7
Electricity (Street lighting)	Individual streetlights are out	14	30
Electricity (Street lighting) Total		19	37
Litter Bins (Public)	New or additional litter bins required	3	4
Litter Bins (Public) Total		3	4
Refuse (Collection and removal)	Non collection of recycling	0	0
Refuse (Collection and removal)	Non-removal of refuse	0	0
Refuse (Collection and removal)	Request to remove garden refuse	0	0
Refuse (Collection and removal) Total		0	0

Category	Sub-Category	Completed	Total
Roads and storm water (Maintenance required)	Paint or repaint road marking, lines, etc.	30	32
Roads and storm water (Maintenance required)	Repair a pothole	35	39
Roads and storm water (Maintenance required)	Repair or replace bollards, guards or handrails	9	11
Roads and storm water (Maintenance required)	Repair or replace street name signs	2	2
Roads and storm water (Maintenance required)	Repair road or footway	17	33
Roads and storm water (Maintenance required)	Traffic and road signs require attention	2	2
Roads and storm water (Maintenance required) Total		95	119
Roads and stormwater (flooding)	Flooding of road	3	3
Roads and stormwater (flooding) Total		3	3
Roads and stormwater (Missing covers and grids)	Repair or replace manhole cover or grid	30	58
Roads and stormwater (Missing covers and grids) Total		30	58
Roads and stormwater (Unsafe surface)	Road surface compromised by oil, sand, etc.	2	3
Roads and stormwater (Unsafe surface) Total		2	3
Safety and security (Problem buildings)	Unkempt/abandoned buildings	0	2
Safety and security (Problem buildings) Total		0	2
Sewer	Sewer-manhole cover-damaged	1	1
Sewer	Sewer: blocked/overflow	7	7
Sewer Total		8	8
Solid waste (Dumping, beaches and street sweeping)	Beach cleaning	0	0
Solid waste (Dumping, beaches and street sweeping)	Illegal dumping	1	1
Solid waste (Dumping, beaches and street sweeping)	Street sweeping	1	2
Solid waste (Dumping, beaches and street sweeping) Total		2	3
Stormwater (Blockages)	Stormwater gully or manhole blocked	3	5

Category	Sub-Category	Completed	Total
Stormwater (Blockages) Total		3	5
Traffic (Speeding, taxis, parking, etc.)	Abandoned vehicles	4	4
Traffic (Speeding, taxis, parking, etc.)	Parking enforcement	1	1
Traffic (Speeding, taxis, parking, etc.)	Taxi problems	1	1
Traffic (Speeding, taxis, parking, etc.) Total		6	6
Traffic Signals	All traffic lights are out	3	3
Traffic Signals	Congested traffic at intersections	1	1
Traffic Signals	Robot down	4	4
Traffic Signals	Traffic lights are flashing	5	5
Traffic Signals Total		13	13
Transport (Buses and Taxis)	Taxi problems	2	2
Transport (Buses and Taxis) Total		2	2
Transport (Speed bumps and signage)	Traffic signage damaged	1	1
Transport (Speed bumps and signage) Total		1	1
Water	Burst pipe	7	7
Water	Fire hydrant: missing cover	6	6
Water	Leak at fire hydrant	6	8
Water	Leak in road/pavement/underground	6	6
Water	Water run to waste	5	7
Water Total		30	34
TOTAL		289	385

■ Uncompleted
■ Underway
■ Completed



- Although the SICID improved the cleanliness of most public environments in the area, the most challenging area remains the river drainage area and the verges of the Bottelary Road.

- The SICID is in constant liaison with the City of Cape Town to address both the origin and the result of this problem through concerted efforts to curb unpermitted taxi ranking along Bottellary Road and to minimise solid waste management challenges for the area.

4.2.6. Resource Allocation

- In addition to the deployment of the day-time cleaning teams, the SICID increased the number of day-time cleaners from six workers to eight workers.

Actual expenditure compared with the projected expenditure for (1) the financial year preceding the current reporting period and (2) the financial year that is the subject-matter of this annual report (referred to below as “2020/2021”)

Service/ Project components	2020/2021			2021/2022		
	Projected Expenditure	Actual Expenditure	(Over)/ Under Expenditure	Projected Expenditure	Actual Expenditure	(Over)/ Under Expenditure
Cleaning Services	R 560 000	R 519 570	R 40 430	R 590 000	R 589 200	R 800
Environmental Upgrading	R 20 000	R 19 492	R 508	R 20 000	R 19 256	R 744
Urban Management	R 25 000	R 17 778	R 7 222	R 30 000	R 28 307	R 1 693

4.3. SOCIAL DEVELOPMENT SERVICES

4.3.1. The social issues of the area are varied and complex and no single plan or approach will adequately address these issues. The SICID coordinates it’s social intervention actions with the various NGO’s and social improvement organisations in the area to assist in the development of a comprehensive strategy for addressing social issues in conjunction with the City of Cape Town, all relevant social welfare organisations and institutions. Social intervention and development can only be achieved by offering unemployed and/or homeless people an alternative.

4.3.2. Through the development of pro-active programmes to create work opportunities for homeless people certain NGOs have presented the opportunity to direct their work programmes to include cleaning and maintenance services to CIDs. These partnerships between CIDs and NGOs create a more cost-effective approach to the provision of a “top-up” service to the municipal cleaning services when large area clean-ups or specific maintenance tasks are required.

4.3.3. Resource Allocation

Actual expenditure compared with the projected expenditure for (1) the financial year preceding the current reporting period and (2) the financial year that is the subject-matter of this annual report (referred to below as “2020/2021”)

Service/ Project components	2020/2021			2021/2022		
	Projected Expenditure	Actual Expenditure	(Over)/ Under Expenditure	Projected Expenditure	Actual Expenditure	(Over)/ Under Expenditure
Social Services	R 20 000	R 16 896	R 3 104	R 30 000	R 28 491	R 1 509

PART C: CORPORATE GOVERNANCE

1. APPLICATION OF KING IV

- 1.1. In recognition of the fact that the NPC is entrusted with public funds, particularly high standards of fiscal transparency and accountability are demanded. To this end, the NPC voluntarily subscribes to the King Code of Corporate Governance for South Africa 2016 (“King IV”), which came into effect on 1 April 2017. King IV contains a series of recommended reporting practices under the 15 voluntary governance principles.

The practices applied by the company are explained in this part (Part C), of the Annual Report. In determining which reporting practices to apply, the board took account of, among other things, the CCT’s policy, and the reporting protocols appropriate to a non-profit entity such as the NPC.

- 1.2. Compliance with King IV for the reporting period. The board is satisfied that the NPC has complied with the applicable principles set out in King IV during the period under review, to the extent reasonably possible, are provided fully below.

2. GOVERNANCE STRUCTURE

2.1. Board Composition

The Board is satisfied that the Board of the NPC is compiled by a representative group of directors representing the interests of the varied property owner groups within the SICID footprint.

2.2. Board Observer

In terms of the By-law, city councillors are designated as “board observers” by the Executive Mayor to conduct oversight of board functions. This oversight entails receiving board documentation and attending board meetings, with a view to ensuring that the company duly executes its statutory mandate. The Executive Mayor has appointed Cllr. Annelize van Zyl as board observer.

2.3. Appointment of the board

An Annual General Meeting is held every year to review the performance of the CID and to confirm the mandate of the members. The AGM provides the opportunity to elect new directors to serve on the board of the NPC. Elected Board members take responsibility for the various portfolios in the company and regular board meetings allow the directors to review current operations and apply corrective measures as required.

2.4. Overview of the board’s responsibilities

The Board oversees the day-to-day delivery of the additional services according to the Business Plan. In executing this task, the Board:

- identifying strategies to implement the NPC’s business plan in a manner that ensures the financial viability of the company and takes adequate account of stakeholder interests.
- monitoring compliance with applicable legislation, codes, and standards.

- approving the annual budget.
- overseeing preparation of and approving the annual financial statements for adoption by members.
- exercising effective control of the NPC and monitoring management’s implementation of the approved budget and business plan

2.5. Board charter

The board is satisfied that it has fulfilled its responsibilities under the board charter during the period under review.

2.6. Director Independence

During the period under review, the board formally assessed the independence of all non-executive directors, as recommended by King IV. The board has determined that all the non-executive directors, including the chairperson, are independent in terms of King IV’s definition of “independence” and the guidelines provided for in principle 7.28.

Board Committees

The Board did not appoint any committee during the reporting period.

2.7. Attendance at board and committee meetings

The board convenes at least once every 2 months. An interim Board Information Pack is distributed monthly with the option to convene a special board meeting when necessary. In the period under review, physical meetings were severely disrupted due to the national lockdown and subsequently, update meetings were scheduled through video conferencing. In accordance with the MOI of the company, decisions noted during such meetings were ratified by individual email approvals after the meetings. These documents have been kept as a record of these decisions.

3. Ethical Leadership

Directors are required to maintain the highest ethical standards. To this end, the NPC has adopted a code of conduct for directors, which governs their ethical roles and responsibilities, and provides guidelines on the applicable legal, management and ethical standards.

The Code is available online at www.stiklandcid.co.za

Upon appointment, directors must declare in writing to the chairperson any private interests which could give rise to a potential conflict of interest. These declarations are kept in a register and are regularly updated.¹

Directors must further disclose in writing to the chairperson if any matter before the board gives rise to a potential conflict of interest. Such a director must recuse himself or herself from

¹ The code of conduct provides that the register is under the control of the chairperson and is kept confidential.

consideration and deliberation of, or voting on, the matter giving rise to the potential conflict of interest.

Transparency in personal or commercial interests ensures that directors are seen to be free of personal or business relationships that may materially interfere with their ability to act independently and in the best interests of the NPC.

The board is satisfied that the directors have complied with their duties in terms of the Code during the year under review. No changes to the directors' respective declarations were recorded which could potentially impact their independence.

PART D: FINANCIAL INFORMATION

1. Report of the External Auditor

See full report below

2. Annual Financial Statements

See full report below

STIKLAND INDUSTRIAL CITY IMPROVEMENT DISTRICT (NPC)
(REGISTRATION NUMBER 2013/068856/08)
ANNUAL FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2022

STIKLAND INDUSTRIAL CITY IMPROVEMENT DISTRICT (NPC)

(REGISTRATION NUMBER: 2013/068856/08)

ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

GENERAL INFORMATION

Country of incorporation and domicile	South Africa
Nature of business and principal activities	District improvement
Directors	KA Gouwsventer HE Botha J Du Toit
Registered office	Unit 2 Hydro Park 2 Hydro Street Stikland Industrial Bellville 7530
Business address	Unit 2 Hydro Park 2 Hydro Street Stikland Industrial Bellville 7530
Postal address	Unit 2 Hydro Park 2 Hydro Street Stikland Industrial Bellville 7530
Bankers	Standard Bank Limited
Auditors	C2M Chartered Accountants Incorporated Chartered Accountants (SA) Registered Auditors
Secretary	C2M Statutory Services (Pty) Ltd
Company registration number	2013/068856/08
Tax reference number	9194/67/11/87
Level of assurance	These annual financial statements have been audited in compliance with the applicable requirements of the Companies Act of South Africa.
Preparer	The annual financial statements were independently compiled by: MD Dreyer Professional Accountant (SA)
Issued	29 August 2022

STIKLAND INDUSTRIAL CITY IMPROVEMENT DISTRICT (NPC)

(REGISTRATION NUMBER: 2013/068856/08)

ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

INDEX

The reports and statements set out below comprise the annual financial statements presented to the shareholders:

	Page
Directors' Responsibilities and Approval	3
Directors' Report	4 - 5
Independent Auditor's Report	6 - 7
Statement of Financial Position	8
Statement of Comprehensive Income	9
Statement of Changes in Equity	10
Statement of Cash Flows	11
Accounting Policies	12 - 13
Notes to the Annual Financial Statements	14 - 15
The following supplementary information does not form part of the annual financial statements and is unaudited:	
Detailed Income Statement	16

STIKLAND INDUSTRIAL CITY IMPROVEMENT DISTRICT (NPC)

(REGISTRATION NUMBER: 2013/068856/08)

ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

DIRECTORS' RESPONSIBILITIES AND APPROVAL

The directors are required by the Companies Act of South Africa, to maintain adequate accounting records and are responsible for the content and integrity of the annual financial statements and related financial information included in this report. It is their responsibility to ensure that the annual financial statements fairly present the state of affairs of the company as at the end of the financial year and the results of its operations and cash flows for the period then ended, in conformity with the International Financial Reporting Standard for Small and Medium-sized Entities. The external auditors are engaged to express an independent opinion on the annual financial statements.

The annual financial statements are prepared in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities and are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgements and estimates.

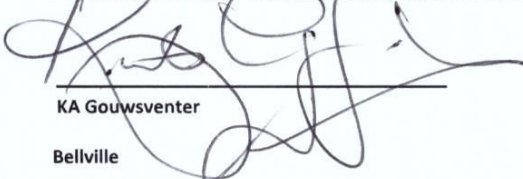
The directors acknowledge that they are ultimately responsible for the system of internal financial control established by the company and place considerable importance on maintaining a strong control environment. To enable the directors to meet these responsibilities, the directors sets standards for internal control aimed at reducing the risk of error or loss in a cost effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the company and all employees are required to maintain the highest ethical standards in ensuring the company's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the company is on identifying, assessing, managing and monitoring all known forms of risk across the company. While operating risk cannot be fully eliminated, the company endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

The directors are of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or loss.

The directors have reviewed the company's cash flow forecast for the year to 30 June 2023 and, in the light of this review and the current financial position, they are satisfied that the company has or has access to adequate resources to continue in operational existence for the foreseeable future.

The external auditors are responsible for independently auditing and reporting on the company's annual financial statements. The annual financial statements have been examined by the company's external auditors and their report is presented on page 6 - 7.

The annual financial statements set out on pages 8 to 15, which have been prepared on the going concern basis, were approved by the directors on 29 August 2022 and were signed on its behalf by:



KA Gouwsventer
Bellville
29 August 2022



J Du Toit

STIKLAND INDUSTRIAL CITY IMPROVEMENT DISTRICT (NPC)

(REGISTRATION NUMBER: 2013/068856/08)

ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

DIRECTORS' REPORT

The directors have pleasure in submitting their report on the annual financial statements of Stikland Industrial City Improvement District (NPC) for the year ended 30 June 2022.

1. Incorporation

The company was incorporated on 29 July 2014 and obtained its certificate to commence business on the same day.

2. Nature of business

Stikland Industrial City Improvement District (NPC) was incorporated in South Africa with interests in the Non-profit industry. The company operates in South Africa.

There have been no material changes to the nature of the company's business from the prior year.

3. Review of financial results and activities

The annual financial statements have been prepared in accordance with International Financial Reporting Standard for Small and Medium-sized Entities and the requirements of the Companies Act of South Africa. The accounting policies have been applied consistently compared to the prior year.

Full details of the financial position, results of operations and cash flows of the company are set out in these annual financial statements.

4. Insurance and risk management

The company follows a policy of reviewing the risks relating to assets and possible liabilities arising from business transactions with its insurers on an annual basis. Wherever possible assets are automatically included. There is also a continuous asset risk control program, which is carried out in conjunction with the company's insurance brokers. All risks are considered to be adequately covered, except for political risks, in the case of which as much cover as is reasonably available has been arranged.

5. Directors

The directors in office at the date of this report are as follows:

Directors

KA Gouwsventer

HE Botha

J Du Toit

There have been no changes to the directorate for the period under review.

6. Directors' interests in contracts

During the financial year, no contracts were entered into which directors or officers of the company had an interest and which significantly affected the business of the company.

7. Property, plant and equipment

There was no change in the nature of the property, plant and equipment of the company or in the policy regarding their use.

8. Events after the reporting period

The directors are not aware of any material event which occurred after the reporting date and up to the date of this report.

STIKLAND INDUSTRIAL CITY IMPROVEMENT DISTRICT (NPC)

(REGISTRATION NUMBER: 2013/068856/08)

ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

DIRECTORS' REPORT

9. Going concern

The annual financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business.

10. Auditors

C2M Chartered Accountants Incorporated continued in office as auditors for the company for 2022.

At the AGM, the shareholders will be requested to reappoint C2M Chartered Accountants Incorporated as the independent external auditors of the company and to confirm Mr A Nel as the designated lead audit partner for the 2023 financial year.

11. Secretary

The company secretary is C2M Statutory Services (Pty) Ltd.

12. Date of authorisation for issue of annual financial statements

The annual financial statements have been authorised for issue by the directors on 29 August 2022. No authority was given to anyone to amend the annual financial statements after the date of issue.

13. Liquidity and solvency

The directors performed the liquidity and solvency tests as required by the Companies Act of South Africa.

INDEPENDENT AUDITOR'S REPORT

To the Shareholders of Stikland Industrial City Improvement District (NPC)

Opinion

We have audited the annual financial statements of Stikland Industrial City Improvement District (NPC) (the company) set out on pages 8 to 15, which comprise the statement of financial position as at 30 June 2022, statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and the notes to the annual financial statements significant accounting policies

In our opinion, the annual financial statements present fairly, in all material respects, the financial position of Stikland Industrial City Improvement District (NPC) as at 30 June 2022, and its financial performance and cash flows for the year then ended in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities and the requirements of the Companies Act of South Africa.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Annual Financial Statements section of our report. We are independent of the company in accordance with the Independent Regulatory Board for Auditors' Code of Professional Conduct for Registered Auditors (IRBA Code) and other independence requirements applicable to performing audits of annual financial statements in South Africa. We have fulfilled our other ethical responsibilities in accordance with the IRBA Code and in accordance with other ethical requirements applicable to performing audits in South Africa. The IRBA Code is consistent with the corresponding sections of the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards). We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

The directors are responsible for the other information. The other information comprises the information included in the document titled "Stikland Industrial City Improvement District (NPC) annual financial statements for the year ended 30 June 2022", which includes the Directors' Report as required by the Companies Act of South Africa and the supplementary information as set out on page 16, which we obtained prior to the date of this report, and the Annual Report, which is expected to be made available to us after that date. The other information does not include the annual financial statements and our auditor's report thereon.

Our opinion on the annual financial statements does not cover the other information and we do not and will not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the annual financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the annual financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



INDEPENDENT AUDITOR'S REPORT

Responsibilities of the Directors for the Annual Financial Statements

The directors are responsible for the preparation and fair presentation of the annual financial statements in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities and the requirements of the Companies Act of South Africa, and for such internal control as the directors determine is necessary to enable the preparation of annual financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the annual financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

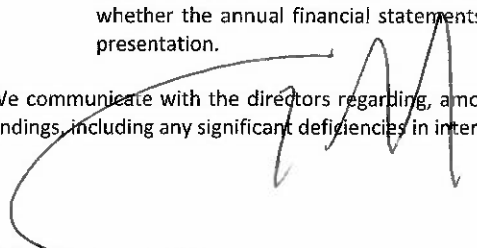
Auditor's Responsibilities for the Audit of the Annual Financial Statements

Our objectives are to obtain reasonable assurance about whether the annual financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these annual financial statements.

As part of an audit in accordance with International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the annual financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the annual financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the annual financial statements, including the disclosures, and whether the annual financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.


A Nel
Chartered Accountant (SA)
Registered Auditor
Director

29 August 2022

Tygerforum B
53 Willie van Schoor Drive
Tygervalley
Bellville
7530



STIKLAND INDUSTRIAL CITY IMPROVEMENT DISTRICT (NPC)

(REGISTRATION NUMBER: 2013/068856/08)

ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2022

	Note(s)	2022 R	2021 R
Assets			
Non-Current Assets			
Property, plant and equipment	2	316 383	237 150
Current Assets			
Trade and other receivables	3	92 189	39 781
Cash and cash equivalents	4	3 234 122	2 142 688
		3 326 311	2 182 469
Total Assets		3 642 694	2 419 619
Equity and Liabilities			
Equity			
Non-Distributable Reserve		3 583 469	2 419 619
Liabilities			
Current Liabilities			
Trade and other payables	5	59 225	-
Total Equity and Liabilities		3 642 694	2 419 619

STIKLAND INDUSTRIAL CITY IMPROVEMENT DISTRICT (NPC)

(REGISTRATION NUMBER: 2013/068856/08)

ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

STATEMENT OF COMPREHENSIVE INCOME

	Note(s)	2022 R	2021 R
Revenue – Additional Rates Received	7	5 010 882	4 653 700
Other income	8	847 920	100
Operating expenses		(4 694 951)	(4 263 016)
Operating surplus		1 163 851	390 784
Surplus for the year		1 163 851	390 784
Other comprehensive income		-	-
Total comprehensive income for the year		1 163 851	390 784

STIKLAND INDUSTRIAL CITY IMPROVEMENT DISTRICT (NPC)

(REGISTRATION NUMBER: 2013/068856/08)

ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

STATEMENT OF CHANGES IN EQUITY

	Reserves	Retained income	Total equity
	R	R	R
Balance at 1 July 2020	2 028 835	-	2 028 835
Surplus for the year	-	390 784	390 784
Other comprehensive income	-	-	-
Total comprehensive income for the year	-	390 784	390 784
Transfer to capital reserves	390 784	(390 784)	-
Total changes	390 784	(390 784)	-
Balance at 1 July 2021	2 419 619	-	2 419 619
Surplus for the year	-	1 163 851	1 163 851
Other comprehensive income	-	-	-
Total comprehensive income for the year	-	1 163 851	1 163 851
Transfer to capital reserve	1 163 851	(1 163 851)	-
Total changes	1 163 851	(1 163 851)	-
Balance at 30 June 2022	3 583 469	-	3 583 469

STIKLAND INDUSTRIAL CITY IMPROVEMENT DISTRICT (NPC)

(REGISTRATION NUMBER: 2013/068856/08)

ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

STATEMENT OF CASH FLOWS

	Note(s)	2022 R	2021 R
Cash flows from operating activities			
Cash generated from operations	11	<u>1 244 895</u>	<u>415 664</u>
Cash flows from investing activities			
Purchase of property, plant and equipment	2	<u>(153 461)</u>	<u>(183 655)</u>
Total cash movement for the year		1 091 434	232 009
Cash at the beginning of the year		<u>2 142 688</u>	<u>1 910 679</u>
Total cash at end of the year	4	<u>3 234 122</u>	<u>2 142 688</u>

STIKLAND INDUSTRIAL CITY IMPROVEMENT DISTRICT (NPC)

(REGISTRATION NUMBER: 2013/068856/08)

ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

ACCOUNTING POLICIES

1. Basis of preparation and summary of significant accounting policies

The annual financial statements have been prepared on a going concern basis in accordance with the International Financial Reporting Standard for Small and Medium-sized Entities, and the Companies Act of South Africa. The annual financial statements have been prepared on the historical cost basis, and incorporate the principal accounting policies set out below. They are presented in South African Rands.

These accounting policies are consistent with the previous period.

1.1 Significant judgements and sources of estimation uncertainty

Critical judgements in applying accounting policies

Management did not make critical judgements in the application of accounting policies, apart from those involving estimations, which would significantly affect the annual financial statements.

Key sources of estimation uncertainty

The financial statements do not include assets or liabilities whose carrying amounts were determined based on estimations for which there is a significant risk of material adjustments in the following financial year as a result of the key estimation assumptions.

1.2 Property, plant and equipment

Property, plant and equipment are tangible assets which the company holds for its own use or for rental to others and which are expected to be used for more than one period.

Property, plant and equipment is initially measured at cost.

Cost includes costs incurred initially to acquire or construct an item of property, plant and equipment and costs incurred subsequently to add to, replace part of, or service it. If a replacement cost is recognised in the carrying amount of an item of property, plant and equipment, the carrying amount of the replaced part is derecognised.

Property, plant and equipment is subsequently stated at cost less accumulated depreciation and any accumulated impairment losses, except for land which is stated at cost less any accumulated impairment losses.

Depreciation of an asset commences when the asset is available for use as intended by management. Depreciation is charged to write off the asset's carrying amount over its estimated useful life to its estimated residual value, using a method that best reflects the pattern in which the asset's economic benefits are consumed by the company.

The useful lives of items of property, plant and equipment have been assessed as follows:

Item	Depreciation method	Average useful life
Furniture and fixtures	Straight line	6 years
Office equipment	Straight line	5 years
CCTV cameras	Straight line	5 years

When indicators are present that the useful lives and residual values of items of property, plant and equipment have changed since the most recent annual reporting date, they are reassessed. Any changes are accounted for prospectively as a change in accounting estimate.

Impairment tests are performed on property, plant and equipment when there is an indicator that they may be impaired. When the carrying amount of an item of property, plant and equipment is assessed to be higher than the estimated recoverable amount, an impairment loss is recognised immediately in profit or loss to bring the carrying amount in line with the recoverable amount.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its continued use or disposal. Any gain or loss arising from the derecognition of an item of property, plant and equipment, determined as the difference between the net disposal proceeds, if any, and the carrying amount of the item, is included in profit or loss when the item is derecognised.

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ACCOUNTING POLICIES

1.3 Financial instruments

Initial measurement

Financial instruments are initially measured at the transaction price (including transaction costs except in the initial measurement of financial assets and liabilities that are measured at fair value through profit or loss) unless the arrangement constitutes, in effect, a financing transaction in which case it is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Financial instruments at amortised cost

These include loans, trade receivables and trade payables. They are subsequently measured at amortised cost using the effective interest method. Debt instruments which are classified as current assets or current liabilities are measured at the undiscounted amount of the cash expected to be received or paid, unless the arrangement effectively constitutes a financing transaction.

Financial instruments at cost

Equity instruments that are not publicly traded and whose fair value cannot otherwise be measured reliably without undue cost or effort are measured at cost less impairment.

1.4 Tax

Tax expenses

Tax expense is recognised in the same component of total comprehensive income or equity as the transaction or other event that resulted in the tax expense.

1.5 Leases

A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership to the lessee. All other leases are operating leases.

Operating leases – lessee

Operating lease payments are recognised as an expense on a straight-line basis over the lease term unless:

- another systematic basis is representative of the time pattern of the benefit from the leased asset, even if the payments are not on that basis, or
- the payments are structured to increase in line with expected general inflation (based on published indexes or statistics) to compensate for the lessor's expected inflationary cost increases.

Any contingent rents are expensed in the period they are incurred.

1.6 Government grants

Grants that do not impose specified future performance conditions are recognised in income when the grant proceeds are receivable.

Grants that impose specified future performance conditions are recognised in income only when the performance conditions are met.

Grants received before the revenue recognition criteria are satisfied are recognised as a liability.

Grants are measured at the fair value of the asset received or receivable.

1.7 Borrowing costs

All borrowing costs are recognised as an expense in the period in which they are incurred.

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NOTES TO THE ANNUAL FINANCIAL STATEMENTS

	2022			2021		
	Cost or revaluation	Accumulated depreciation	Carrying value	Cost or revaluation	Accumulated depreciation	Carrying value
2. Property, plant and equipment						
CCTV Cameras	1 060 160	(745 248)	314 912	906 698	(672 786)	233 912
Furniture and fixtures	10 600	(9 130)	1 470	10 600	(7 363)	3 237
Office equipment	6 086	(6 085)	1	6 086	(6 085)	1
Total	1 076 846	(760 463)	316 383	923 384	(686 234)	237 150
Reconciliation of property, plant and equipment - 2022						
	Opening balance	Additions	Depreciation	Closing balance		
CCTV Cameras	233 912	153 461	(72 461)	314 912		
Furniture and fixtures	3 237	-	(1 767)	1 470		
Office equipment	1	-	-	1		
	237 150	153 461	(74 228)	316 383		
Reconciliation of property, plant and equipment - 2021						
	Opening balance	Additions	Depreciation	Closing balance		
CCTV Cameras	97 495	183 655	(47 238)	233 912		
Furniture and fixtures	5 004	-	(1 767)	3 237		
Office equipment	1	-	-	1		
	102 500	183 655	(49 005)	237 150		
3. Trade and other receivables						
Deposits			45 000	5 000		
Prepayments			23 307	8 149		
VAT			23 882	26 632		
			92 189	39 781		
4. Cash and cash equivalents						
Cash and cash equivalents consist of:						
Bank balances			3 234 122	2 142 688		
5. Trade and other payables						
Accrued expense			59 225	-		
6. Other NDR						
Non-distributable reserve			3 583 469	2 419 619		

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NOTES TO THE ANNUAL FINANCIAL STATEMENTS

	2022 R	2021 R
7. Revenue		
Revenue – Additional Rates Received	5 010 882	4 653 700
8. Other income		
Interest received - SARS	-	100
Revenue – Additional Rates Retention Received	847 920	-
	847 920	100
9. Auditor's remuneration		
Audit and taxation services	22 200	19 200
Secretarial services	3 450	1 700
	25 650	20 900
10. Taxation		
Reconciliation of the tax expense		
Accounting surplus	1 163 851	390 784
Tax at the applicable tax rate of 28% (2021: 28%)	325 878	109 420
Tax effect of adjustments on taxable income		
Exempt income		
Exempt income	(1 640 465)	(1 303 036)
Non-deductible expense	1 314 587	1 193 619
Exemption under section 10(1)(e)(i)(cc)	-	(3)
	-	-
No provision has been made for 2022 tax as the company is exempt under section 10(1)(e)(i)(cc) of the Income Tax Act.		
11. Cash generated from operations		
Surplus before taxation	1 163 851	390 784
Adjustments for:		
Depreciation and amortisation	74 228	49 005
Changes in working capital:		
Trade and other receivables	(52 409)	(24 125)
Trade and other payables	59 225	-
	1 244 895	415 664

12. Comparative figures

Certain comparative figures have been reclassified.

13. Going concern

The annual financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business.

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DETAILED INCOME STATEMENT

	Note(s)	2022 R	2021 R
Revenue			
Revenue – Additional Rates Received		5 010 882	4 653 700
Other income			
Revenue – Additional Rates Retention Received		847 920	-
Interest received - SARS		-	100
		847 920	100
Operating expenses			
Accounting fees		(20 750)	(18 000)
Administration and management fees		(738 300)	(690 000)
Advertising		-	(5 432)
Auditors remuneration	9	(25 650)	(20 900)
Bank charges		(2 206)	(2 345)
Cleansing		(589 200)	(519 570)
Conferences and meetings		(600)	(1 550)
Depreciation, amortisation and impairments		(74 228)	(49 005)
Environmental upgrading		(19 256)	(19 492)
General expenses		(22 787)	(15 817)
Insurance		(4 620)	(3 261)
Law enforcement officers		(199 877)	(199 532)
Lease rentals on operating lease		(154 791)	(82 396)
Public safety		(2 785 888)	(2 575 452)
Repairs and maintenance		-	(43 368)
Social upliftment		(28 491)	(16 896)
Urban maintenance		(28 307)	-
		(4 694 951)	(4 263 016)
Surplus for the year		1 163 851	390 784